RENESAS MID-TERM GROWTH STRATEGY

DELIVERING GREATER PROFIT AND INNOVATION

November 2, 2016



RENESAS' FINANCIAL TARGET



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Page 2

(1) Renesas calculation based on CY2015 estimates
 (2) Market growth rate indicates growth rate of Renesas' SAM (served RESAS available market)

CAPITAL ALLOCATION STRATEGIC APPROACHES TO BECOME #1 IN FOCUSED INDUSTRIES

| | Automotive | Industrial | Broad-based, etc. |
|-----------------------------|----------------------------------|--|--|
| MCUs | RENESAS Intensiv RH850 | ve R&D Spend to Stay as an Industry Leader | Organic + In-Organic Approaches Leveraging Renesas' Market Recognition |
| SoCs | Renesas Stra Renesa Renesa | ategic Partnerships and Allian as Proven Track Record and M | Aces Leveraging Market Recognition |
| Analog & Mixed Signal | Strategic Investme | ent including Mergers and Acc | quisitions intersil |
| Power Discrete | Selective Inves | stment to Enhance Competitiv | veness and Profitability |



CAPITAL ALLOCATION INVESTMENT IN FOCUS AREAS (ORGANIC INVESTMENT)





AUTOMOTIVE BUSINESS





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RENESAS' MARKET POSITION

ACHIEVE GROWTH IN AUTOMOTIVE BUSINESS WITH MARKET-LEADING MCU/SoC

Page 6



#1 automotive MCU/SoC supplier in the world

 W/W shipments reached 940M units in FY 2015 (11 Renesas MCUs in every new vehicle)

World's best automotive quality

Less than 0.1ppm defects of advanced MCUs

World's most advanced process technologies

- World-leading 28nm eFlash technology
- 90nm automotive analog process technology

 Renesas' revenue estimate in each segment is based on the market analyses by Strategy Analytics 2015.
 SoC share in all of cockpit related systems



WORLD-LEADING NEXT-GENERATION MCUs PARTNERSHIP WITH TSMC TO DEVELOP STATE-OF-THE-ART 28nm FLASH MCU DRIVE NEXT-GENERATION GREEN & AUTONOMOUS VEHICLE DEVELOPMENT



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2015 DRIVE AUTOMOTIVE BUSINESS GROWTH BY INVESTING IN GREEN VEHICLE AND AUTONOMOUS DRIVING WITH MASSIVE GROWTH POTENTIAL





2020

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*2 ADAS includes "Distance Warning", "LDWS", "Park Assist", "Blind Spot", "Drowsiness Monitor and "Night Vision" (under the Strategy Analytics classification).

ELECTRIC VEHICLES (EV) CHINA IS SET TO BE THE TRENDSETTER OF THE EV MARKET LEAD CHINESE EV MARKET BY OFFERING SEMICONDUCTORS FOR EV MOTORS





AUTONOMOUS DRIVING OFFER ROBUST AND COMPLETE SOLUTIONS FOR AUTONOMOUS DRIVING TO ATTAIN LEADING MARKET SHARE

☆ : Joint Project with Customers

★ : Major Design-Ins (FY15/FY16)



Autonomous Driving Sensing/Cognitive/Control (SoC/MCU for Autonomous Driving)

Semiconductor for

Gain Top Market Share



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V2x: Vehicle to everything

ADVANCED AUTONOMOUS DRIVING ECU SOLUTION OFFERING ADVANCED DEVELOPMENT TOOL AND PLATFORM FOR AUTONOMOUS DRIVING SYSTEM WITH RAPIDLY INCREASING SOFTWARE VOLUME

HAD solution kits for autonomous driving system development support system and software development and verification, and enable high computing performance with robustness. Support customer on evaluation of functions and software in an environment that is similar to the actual development of ECUs/vehicles (ADAS car).

Renesas' Highly Automated Driving (HAD) Solution Kit *



Renesas' Autonomous Driving Development Platform (ADAS car)

360 degree sensing, Driver monitoring, 3D sound monitor Tested & demonstrated ADAS functions on an actual car



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Page 11

FUTURE GROWTH SECURED BY STEADY DESIGN-INS

[Track-Record of D-Ins]

- Temporary cutback in # of orders caused by the Great East Japan Earthquake bottomed out in 2013 and significantly recovered.
- D-IN amount marked the highest record in FY 2015 (LTV : Exceeded 500 billion yen)



[Expected Revenue Expansion From New D-Ins]





INDUSTRIAL, BROAD-BASED BUSINESSES



SEARCH (

ANALYSIS



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FOR GREEN, SECURE, AND COMFORTABLE SOCIETY RENESAS' ADVANCED SEMI TECHNOLOGIES LEAD THE EVOLVING SMART SOCIETY

SMART HOME



SMART FACTORY



SMART INFRASTRUCTURE



e-AI materializes the potential of the expanding smart society with IoT



Connectivity



Security · Safety



Intelligence



Sustainability





RENESAS' MARKET POSITION SEMICONDUCTOR SOLUTIONS PROVIDER TO SUPPORT SOCIETY





SMART FACTORY

SIGNIFICANTLY CONTRIBUTE TO ADVANCEMENT OF INDUSTRY 4.0 THROUGH "REAL-TIME" & "SAFETY" ACCELERATION VIA e-AI

EXPAND MARKET SHARE BY LEVERAGING CURRENT POSITION IN CORE BUSINESSES



- **Industrial Ethernet:** #1 in real-time processing performance par power
- Safety Package: IEC61508-SIL3 software certification
- e-AI: Industry's first process monitoring and predictive maintenance through AI-unit and Deep Learning
- DRP: Renesas' unique IP that exceeds FPGA in flexibility



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e-Al: Embedded Artificial Intelligence Page 16 DRP: Dynamically Reconfigurable Processor PLC: Power Line Communication PLC/CNC : Programmable Logic Controller/Computerized Numerical Controllers * Market information is based on the company's estimate

SMART HOME

USING e-AI TO INTEGRATE "SMART APPLIANCES," "HEALTHCARE," AND "HEMS" BY LEVERAGING ON 41% SHARE HELD BY CONSUMER ELECTRONICS AND TO DOMINATE SMART HOME INDUSTRY



Page 17

• e-AI: Development environment to embed into home appliances and healthcare devices

- BLE: Using minimal power to connect the whole house
- Security: Applied for all Renesas' MCU/MPU lineups from
- Wireless Charging: One-chip solution integrating power receiver/transmitter and charge-discharge management
- Service Robots: Plan to deliver complete solution with functional safety, reliability, and security features



SMART INFRASTRUCTURE

INTELLIGENT SOLUTION OFFERING TO ENABLE STABLE SUPPLY OF HIGHLY-EFFICIENT INFORMATION AND ENERGY. ATTAIN LEADING MARKET SHARE IN CORE BUSINESSES THROUGH GLOBAL STANDARDIZATION ACTIVITIES



- RZ/G : Launched new Linux-based platform for industrial applications
- Smart Meter : Certified global standard, expand from India to the rest of Asia
- **PLC :** Lead industry and standardization with high-quality power line communication solutions
- Optical Telecommunication : Enable stable communication at 100Gbps under high temperature to get ahead of competition
- **USB PD 3.0 :** Industry's first to deliver safety features to lead market
- **IGBT** : Adopted into wind power with the least power loss



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IGBT: Insulated Gate Bipolar Transistor * Market information is based on the company's estimate

INNOVATIVE EMBEDDED DEVELOPMENT BY NEW PLATFORMS QUALIFIED SOFTWARE PACKAGE OFFERINGS SUPPORT PLATFORM BUSINESS EXPANSION



Enrich platform features by offering various verified software add-ons through collaboration with partners

* Announced in Japan on October 24, 2016



CAPITAL INVESTMENT



MANUFACTURING STRUCTURE TO MEET CUSTOMER NEEDS BOOST IN-HOUSE PRODUCTION EFFICIENCY AND ENHANCE FLEXIBILITY TO DEMAND FLUCTUATIONS BY OUTSOURCING

Upfront investment for capacity expansion to address increasing demand Mid term investment level is expected to return to steady-state level

> Flexible Manufacturing System To Meet Customer Needs Worldwide

| NAME - | | In-he | ouse | Outs | ource | |
|--------|--|---------|------|--|----------|-------------|
| | Highly Competitive Process Smart Factory Enhanced Production Efficiency through Adoption of Highly Efficient Equipment and Floor Realignment | | | Advanced Fine Process Flexibility to Demand Fluctuations Strategic Partnership (e.g. TSMC 40/28nm) | | |
| TECH | HNOLOGY | QUALITY | COS | ST | DELIVERY | FLEXIBILITY |







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NEW RENESAS PHASED REORGANIZATION PLANNED TO ACCELERATE BUSINESS GROWTH

- Clear business ownership to drive future growth
- Generate synergies with Intersil's businesses
- Reinforcement of global marketing functions
- Strengthen device and technology development to support high value add platform solutions
- Swift decision-making
- Eliminate organizational redundancy and gap



INTERSIL INTEGRATION



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STATUS UPDATE

Various Procedures in Progress

All Antitrust procedures in relevant countries have been completed except for China (clearance granted from South Korea, Germany and the US). Discussion with authorities, including CFIUS* in progress.

Post-integration Planning is Underway

Established "Joint Integration Management Team" composed of core members from both companies. Intensively discussing the Post-Closing Integration Plan.

No Change in Overall Timeline

Intersil shareholders' approval (shareholders' meeting scheduled on December 8, 2016), CFUIS clearance and remaining closing conditions expected to be fulfilled by first half of 2017.



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EXPAND ABILITY TO DELIVER COMPREHENSIVE SOLUTIONS



| LD/PD: Laser Diode, Photo Diode OIS: Optical Image Stabilizer PMIC: Power Management IC | AHL: Analog HD Link BMIC: Battery Management IC CIS: CMOS Image Sensor | RENESAS |
|---|--|---------|
| VSP: Video Signal Processor | LDD: Laser Diode Driver | |
| | | |

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RENESAS



(FOREWARD-LOOKING STATEMENTS)

The statements in this presentation with respect to the plans, strategies and forecasts of Renesas Electronics and its consolidated subsidiaries (collectively "we") are forward-looking statements involving risks and uncertainties. We caution you in advance that actual results could differ materially from such forward-looking statements due to several factors. The important factors that could cause actual results to differ materially from such statements include, but are not limited to: general economic conditions in our markets, which are primarily Japan, North America, Asia and Europe; demand for, and competitive pricing pressure on, our products and services in the marketplace; our ability to continue to win acceptance of its products and services in these highly competitive markets; and movements in currency exchange rates, particularly the rate between the yen and the U.S. dollar. Among other factors, a worsening of the world economy; a worsening of financial conditions in the world markets, and a deterioration in the domestic and overseas stock markets, would cause actual results to differ from the projected results forecast.

