# 3Q 2022 PRESENTATION

RENESAS ELECTRONICS CORPORATION OCTOBER 26, 2022



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# **NON-GAAP BASIS INFORMATION**

In this section, Renesas Electronics Group (hereinafter "the Group") applies non-GAAP financial measures (hereinafter "non-GAAP basis") used for management's decision making. Non-GAAP figures are calculated by removing or adjusting non-recurring items and other adjustments from GAAP (IFRS: International Financial Reporting Standards) figures following a certain set of rules. The Group believes providing non-GAAP figures will help to better understand the Group's constant business results.

The Group reports its forecasts for the next quarter as a range. The forecast for the full year is calculated by adding the forecast as a range of the three months ending December 31, 2022 to the results of the nine months ended September 30, 2022.



### DISCLAIMER

- Adoption of IFRS: With the outlook that the Group will continue to expand globally and to provide financial figures that can be compared on a global scale, the Group discloses its consolidated financial statements in accordance with IFRS starting from the annual securities report for FY2018/12.
- Non-GAAP figures: Non-GAAP figures are calculated by removing or adjusting non-recurring items and other adjustments from GAAP (IFRS) figures following a certain set of rules. This adjustment and exclusion include the amortization of intangible assets recognized from acquisitions, other PPA (purchase price allocation) adjustments relating to acquisitions, stock-based compensation, as well as other non-recurring expenses and income the Group believes to be applicable.
- Presentation of financial forecasts: Starting from the consolidated forecasts for the three months ended March 31, 2019, the Group presents its financial forecasts as a range, and gross margin and operating margin figures in the non-GAAP format. The gross margin and operating margin forecasts are given assuming the midpoint in the sales revenue forecast.
- Start of consolidation of Reality AI: The Group completed the acquisition of Reality Analytics, Inc. ("Reality AI") on July 19, 2022. The Group has since begun the consolidation of their financial figures.
- Purchase Price Allocation (PPA): The allocation of the acquisition costs for the business combinations with Dialog has been
  revised at the end of the three months ended March 31, 2022, and for the business combinations with Celeno at the end of the
  three months ended June 30, 2022. The revised allocation of the acquisition costs (PPA) has been reflected in the consolidated
  financial results for the year ended December 31, 2021 and for the three months ended March 31, 2022.

### **3Q 2022 FINANCIAL SNAPSHOT** NON-GAAP

	20	21					2022				
(B yen)	3Q (Jul-Sep)	9 months (Jan-Sep)	2Q (Apr-Jun)	3Q (Jul-Sep) Forecast	3Q (Jul-Sep) Actual	ΥοΥ	QoQ	Change from Jul 28 FCT <sup>*1</sup>	9 months (Jan-Sep) Actual	ΥοΥ	Change from Jul 28 FCT <sup>*1</sup>
Revenue	258.4	680.0	377.1	384.0 (±4.0)	387.6	+50.0%	+2.8%	+0.9%	1,111.4	+63.4%	+0.3%
Gross Margin	55.2%	52.7%	58.6%	56.5%	57.0%	+1.8pts	-1.6pts	+0.5pt	58.0%	+5.3pts	+0.2pt
Operating Profit (Margin)	83.9 (32.5%)	197.9 (29.1%)	145.3 (38.5%)	132.5 (34.5%)	142.8 (36.8%)	+59.0 (+4.4pts)	-2.5 (-1.7pts)	+10.4 (+2.3pts)	423.7 (38.1%)	+225.8 (+9.0pts)	+10.4 (+0.8pt)
Profit Attributable to Owners of Parent	62.9	141.3	81.4	-	96.4	+33.5	+15.0	-	268.0	+126.7	-
Profit Attributable to Owners of Parent (Excluding Foreign Exchange Impact)* <sup>2</sup>	66.3	157.6	120.4	-	115.4	+49.1	-5.1	-	343.6	+186.0	-
EBITDA <sup>*3</sup>	103.6	256.0	165.2	-	163.4	+59.7	-1.8	-	483.8	+227.8	-
1 US\$=	110 yen	108 yen	124 yen	135 yen	135 yen	25 yen depreciation	11 yen depreciation	0 yen depreciation	125 yen	17 yen depreciation	0 yen depreciation
1 Euro=	131 yen	129 yen	134 yen	138 yen	139 yen	8 yen depreciation	5 yen depreciation	2 yen depreciation	135 yen	5 yen depreciation	1 yen depreciation

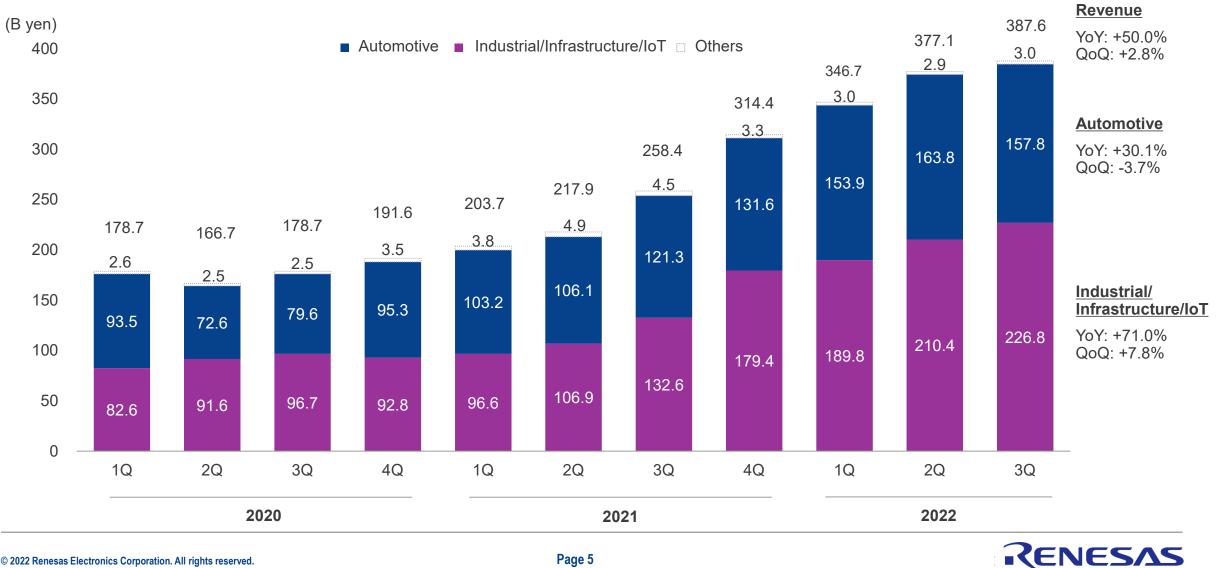
\*1: Each figure represents comparisons with the midpoint in the sales revenue forecast range

\*2: Profit attributable to owners of parent – foreign exchange loss

\*3: Operating profit + Depreciation and amortization

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### **QUARTERLY REVENUE TRENDS NON-GAAP**

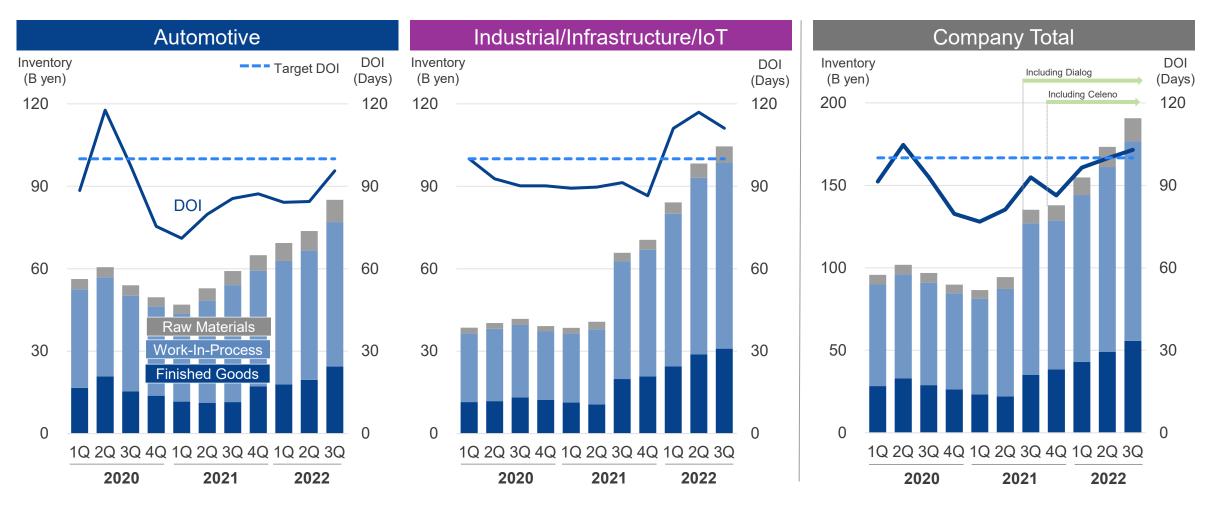


### **3Q 2022 REVENUE AND GROSS/OPERATING MARGIN** NON-GAAP

	Automotive	Industrial / Infrastructure / IoT	Company Total	Operating Margin vs FCT +2.3pts  Revenue  Gross Margin vs FCT: +0.5pt  Currency Impact
Revenue	<b>157.8</b> B yen vs FCT: + QoQ: -3.7%	<b>226.8</b> B yen vs FCT: + QoQ: +7.8%	<b>387.6</b> B yen vs FCT: +0.9% QoQ: +2.8%	<ul> <li>Product Mix</li> <li>Production Recovery</li> <li>Production Costs, etc.</li> <li>Operating Expenses</li> </ul>
Gross Margin	<b>49.3%</b> QoQ: -2.8pts	<b>62.7%</b> QoQ: -1.4pts	<b>57.0%</b> vs FCT: +0.5pt QoQ: -1.6pts	Operating Margin QoQ -1.7pts   Revenue  Gross Margin QoQ: -1.6pts  Currency Impact
Operating Margin	<b>31.5%</b> QoQ: -4.8pts	<b>40.3%</b> QoQ: +0.2pt	<b>36.8%</b> vs FCT: +2.3pts QoQ: -1.7pts	<ul> <li>Product Mix</li> <li>Production Recovery</li> <li>Production Costs, etc.</li> <li>Operating Expenses</li> </ul>

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## IN-HOUSE INVENTORY (FINANCIAL ACCOUNTING BASIS) AND DOI\*1\*2

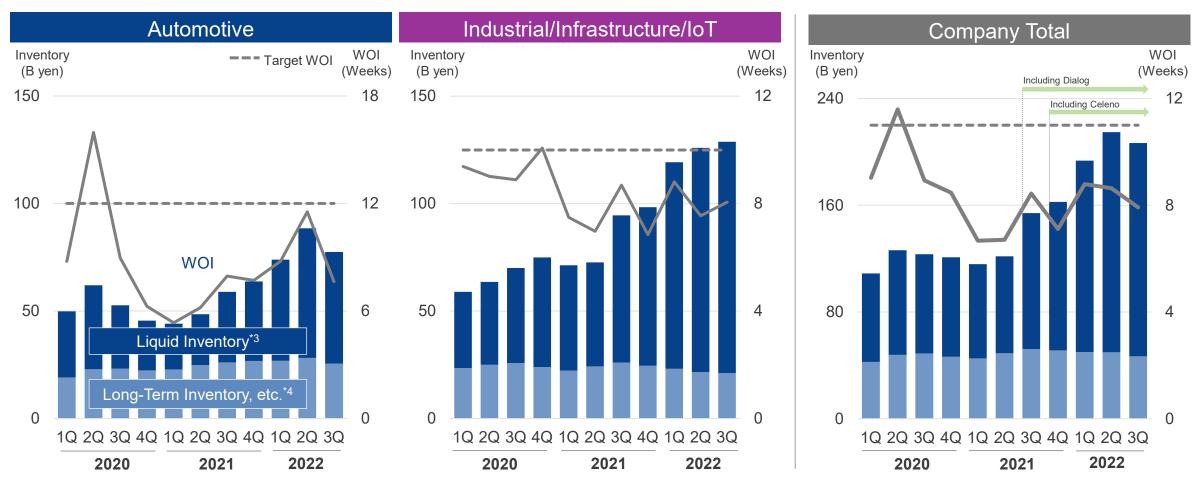


\*1: DOI: Days of Inventory = Inventory valuation balance at the end of the quarter / cost of sales of the quarter (Non-GAAP) × 90.

\*2: The figures include Dialog's inventories from 3Q21 and Celeno's inventories from 4Q21. However, note that Dialog's quarterly cost of sales for 3Q21 is calculated by multiplying Dialog's September costs by 3.



### SALES CHANNEL INVENTORY\*1 (MANAGEMENT ACCOUNTING BASIS) AND WOI\*2



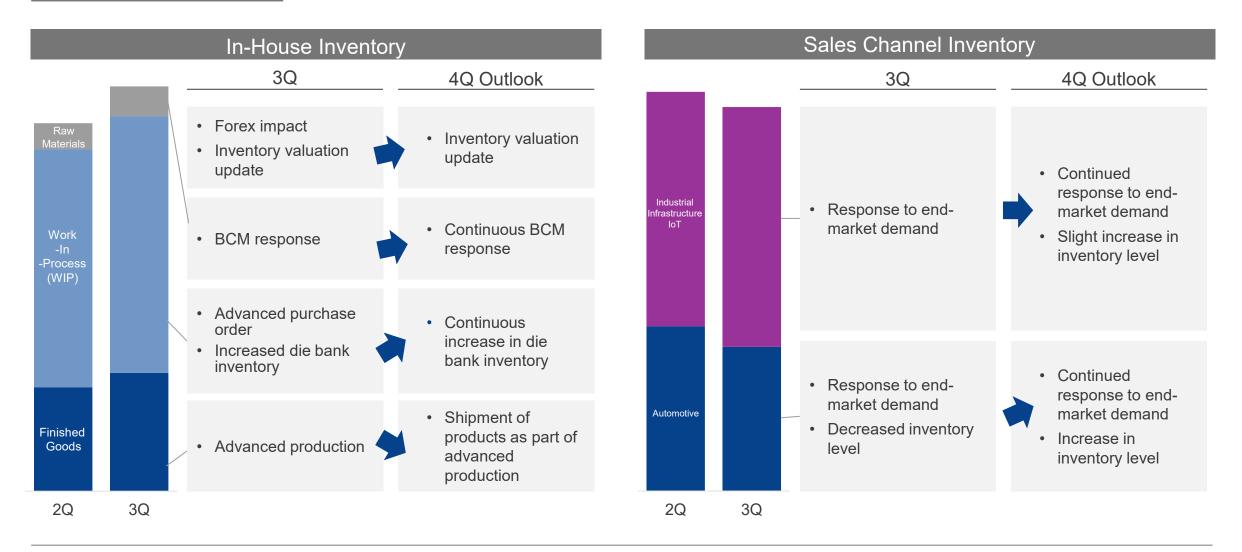
\*1: Channel Inventory: Total inventory amount for Tokuyakutens for Japanese customers and overseas distributors (including channel inventories of Dialog from September 2021 and those of Celeno from March 2022)

\*2: WOI: Weeks of Inventory = Channel inventory at the end of the quarter / (cost of channel sales in the quarter / 13 weeks). It should be noted that from the inventory management perspective, to calculate appropriate WOI, certain Long-Term Inventory is excluded from Channel Inventory

\*3: Liquid Inventory: Channel Inventory – Long-Term Inventory, etc. \*4: Long-Term Inventory: Inventory with unique holding periods (End of Life or "EOL" products, e-commerce inventory etc.)

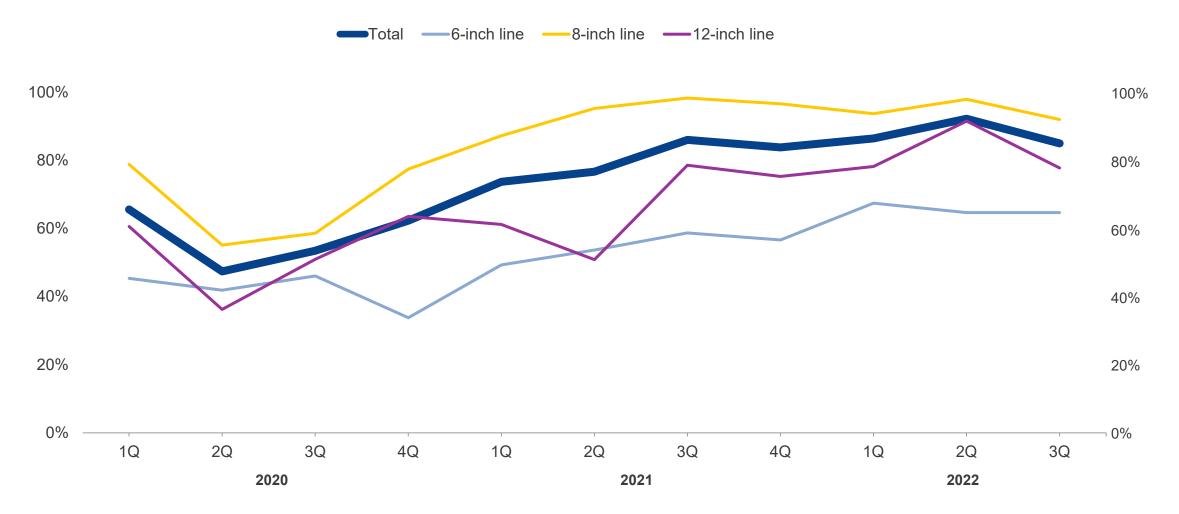


## **INVENTORY ANALYSIS**





### **QUARTERLY TRENDS IN FRONT-END UTILIZATION RATE\*1** WAFER INPUT BASIS

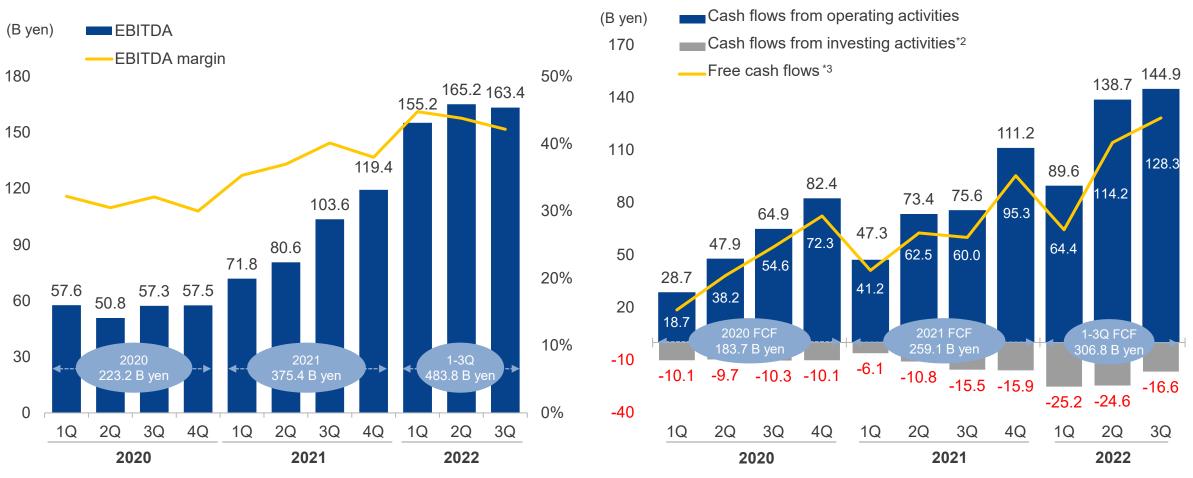


\*1: Utilization rates are calculated by excluding the 6-inch line capacity of the Shiga Factory (closed in August 2021) and the Yamaguchi Factory (closed in June 2022) from 1Q21 and 1Q22 onwards, respectively.



### **NON-GAAP EBITDA\*1 AND GAAP CASH FLOWS**

#### **Non-GAAP EBITDA**



**GAAP Cash Flows** 

\*1: Operating profit + Depreciation and amortization \*2: The figures exclude acquisition-related payments \*3: Cash flows from operating activities + Cash flows from investing activities

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### 4Q 2022 FORECAST NON-GAAP

	202	21	2022								
(B yen)	4Q (Oct-Dec)			4Q (Oct-Dec) Midpoint Forecast (Range) <sup>*1</sup>	ΥοΥ	QoQ	Full year (Jan-Dec) Forecast	ΥοΥ			
Revenue	314.4	994.4	387.6	385.0 (±4.0)	+22.4% (±1.3pts)	-0.7% (±1.0pt)	1,496.4 (±4.0)	+50.5% (±0.4pt)			
Gross Margin	54.3%	53.2%	57.0%	54.0%	-0.3pt	-3.0pts	56.9%	+3.8pts			
Operating Margin	31.4%	29.8%	36.8%	30.5%	-0.9pt	-6.3pts	36.2%	+6.3pts			
1 US\$ =	112 yen	109 yen	135 yen	144 yen	32 yen depreciation	9 yen depreciation	130 yen	21 yen depreciation			
1 Euro=	130 yen	130 yen	139 yen	142 yen	12 yen depreciation	3 yen depreciation	136 yen	7 yen depreciation			

\*1: Each figure represents comparisons with the midpoint in the sales revenue forecast range

# **APPENDIX**

The figures in this section are mainly based on segment disclosure and GAAP (IFRS) stated on a financial reporting basis and are provided as additional information.



### REVENUE AND GROSS PROFIT BY SEGMENT NON-GAAP

				2021						2022			
(B)	yen)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	Full-Year (Jan-Dec)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	YoY	QoQ	9 months (Jan-Sep)	YoY
Rev	enue	203.7	217.9	258.4	314.4	994.4	346.7	377.1	387.6	+50.0%	+2.8%	1,111.4	+63.4%
	Automotive	103.2	106.1	121.3	131.6	462.3	153.9	163.8	157.8	+30.1%	-3.7%	475.4	+43.8%
	Industrial, Infrastructure, IoT	96.6	106.9	132.6	179.4	515.5	189.8	210.4	226.8	+71.0%	+7.8%	627.0	+86.6%
	Others	3.8	4.9	4.5	3.3	16.6	3.0	2.9	3.0	-33.0%	+3.5%	8.9	-32.5%
	ss Profit rgin)	102.2 (50.2%)	113.3 (52.0%)	142.7 (55.2%)	170.7 (54.3%)	528.9 (53.2%)	202.3 (58.4%)	220.9 (58.6%)		+78.2 (+1.8pts)	+0.1 (-1.6pts)	644.1 (58.0%)	+285.9 (+5.3pts)
	Automotive	43.8 (42.4%)	46.5 (43.8%)	59.6 (49.2%)	64.6 (49.1%)	214.6 (46.4%)	79.7 (51.8%)	85.2 (52.0%)	77.7 (49.3%)	+18.1 (+0.1pt)	-7.5 (-2.8pts)		+92.7 (+5.7pts)
	Industrial, Infrastructure, IoT	57.8 (59.8%)	66.0 (61.8%)	82.4 (62.1%)	106.1 (59.1%)	312.3 (60.6%)	121.6 (64.1%)	134.7 (64.0%)	142.1 (62.7%)	+59.7 (+0.5pt)	+7.4 (-1.4pts)		+192.3 (+2.2pts)
	Others	0.4 (10.8%)	0.7 (13.7%)	0.6 (13.2%)	0.3 (9.4%)	2.0 (12.0%)	0.8 (27.2%)	0.8 (28.3%)	0.8 (27.8%)	+0.2 (+14.7pts)	+0.0 (-0.5pt)		+0.8 (+15.1pts)
	Adjustments*1	0.2	0.1	0.1	-0.4	0.0	0.2	0.1	0.2	+0.1	+0.1	0.5	+0.1

\*1: Adjustments include deductions or adjustments of non-recurring items or other specified adjustments, allocated in the reportable segments

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### **OPERATING PROFIT AND EBITDA\*1 BY SEGMENT** NON-GAAP

				2021						2022			
(B	ven)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	4Q (Oct-Dec)	Full Year (Jan-Dec)	1Q (Jan-Mar)	2Q (Apr-Jun)	3Q (Jul-Sep)	YoY	QoQ	9 months (Jan-Sep)	YoY
-	erating Profit Irgin)	52.6 (25.8%)	61.4 (28.2%)	83.9 (32.5%)	98.7 (31.4%)	296.6 (29.8%)	135.5 (39.1%)	145.3 (38.5%)	142.8 (36.8%)	+59.0 (+4.4pts)	-2.5 (-1.7pts)	423.7 (38.1%)	+225.8 (+9.0pts)
	Automotive	22.8 (22.1%)	25.1 (23.6%)	35.5 (29.2%)	39.2 (29.7%)	122.4 (26.5%)	57.5 (37.4%)	59.4 (36.3%)	49.7 (31.5%)	+14.2 (+2.3pts)	-9.7 (-4.8pts)	166.6 (35.0%)	+83.3 (+9.8pts)
	Industrial, Infrastructure, IoT	24.9 (25.8%)	34.6 (32.4%)	47.5 (35.8%)	60.1 (33.5%)	167.1 (32.4%)	75.7 (39.9%)	84.3 (40.1%)	91.4 (40.3%)	+44.0 (+4.5pts)	+7.1 (+0.2pt)	251.5 (40.1%)	+144.6 (+8.3pts)
	Others	0.4 (10.8%)	0.7 (13.8%)	0.6 (13.1%)	0.3 (9.4%)	2.0 (12.0%)	0.8 (27.2%)	0.8 (28.3%)	0.8 (27.9%)	+0.3 (+14.7pts)	+0.0 (-0.4pt)	2.5 (27.8%)	+0.8 (+15.1pts)
	Adjustments*2	4.5	1.1	0.3	-0.9	5.1	1.5	0.8	0.9	+0.5	+0.1	3.1	-2.8
EB	TDA	71.8	80.6	103.6	119.4	375.4	155.2	165.2	163.4	+59.7	-1.8	483.8	+227.8
	Automotive	33.9	36.0	46.3	49.7	165.9	68.3	70.0	60.2	+13.9	-9.8	198.6	+82.3
	Industrial, Infrastructure, IoT	33.0	42.8	56.4	70.2	202.4	84.7	93.5	101.4	+45.0	+7.9	279.6	+147.4
	Others	0.4	0.7	0.6	0.3	2.0	0.8	0.8	0.8	+0.3	+0.0	2.5	+0.8
	Adjustments*2	4.5	1.1	0.3	-0.9	5.1	1.5	0.8	0.9	+0.5	+0.1	3.1	-2.8

\*1: Operating profit + Depreciation and amortization

\*2: Adjustments include deductions or adjustments of non-recurring items or other specified adjustments, allocated in the reportable segments



#### STATEMENT OF FINANCIAL POSITION GAAP

(B yen)	21/3	21/6	21/9	21/12	22/3	22/6	22/9
Total Assets	1,688.1	1,942.7	2,354.1	2,426.3	2,598.7	2,840.3	3,013.3
Cash and Cash Equivalents <sup>*1</sup>	243.6	504.8	223.0	221.9	267.2	247.9	310.1
Inventories	86.6	94.4	135.0	137.8	155.5	173.3	190.7
Goodwill	631.6	630.9	1,044.0	1,089.5	1,159.3	1,294.6	1,373.9
Intangible Assets	369.7	351.9	526.3	534.8	532.0	559.7	557.2
Total Liabilities	966.9	966.9	1,308.8	1,272.9	1,252.6	1,391.1	1,359.1
Interest-Bearing Liabilities*2	671.1	647.7	898.0	831.3	810.5	886.0	820.4
Total Equity	721.1	975.8	1,045.2	1,153.4	1,346.1	1,449.2	1,654.2
D/E Ratio (Gross) <sup>*3</sup>	0.93	0.67	0.86	0.72	0.60	0.61	0.50
D/E Ratio (Net) <sup>*4</sup>	0.60	0.15	0.65	0.53	0.40	0.44	0.31
Equity Ratio Attributable to Owners of Parent <sup>*5</sup>	42.5%	50.1%	44.3%	47.4%	51.7%	50.9%	54.8%
Leverage Ratio (Gross) <sup>*6</sup>	2.8	2.4	2.9	2.2	1.8	1.6	1.4
Leverage Ratio (Net)*7	1.8	0.5	2.2	1.6	1.2	1.2	0.8
Average number of shares during the period (excluding treasury stock) (in million shares)	1,733	1,770	1,936	1,941	1,945	1,933	1,788

\*1: This is comprised of cash on hand, demand deposit, and short-term investments that are readily convertible into cash, bearing low risk of changes in value and are redeemable in three months or less from each acquisition date

\*2: Borrowings (current and non-current liabilities) + Lease Liabilities (current liabilities) + Lease Liabilities (non-current liabilities) + Bonds

\*3: Interest-Bearing Liabilities / Equity attributable to owners of parent \*4: (Interest-Bearing Liabilities - Cash and Cash Equivalents) / Equity attributable to owners of parent

\*5: Equity attributable to owners of parent / Total liabilities and equity \*6: Interest-Bearing Liabilities / EBITDA (Non-GAAP) \*7: (Interest-Bearing Liabilities-Cash and Cash Equivalents) / EBIDTA (Non-GAAP)

## **GAAP / NON-GAAP RECONCILIATION\*1**

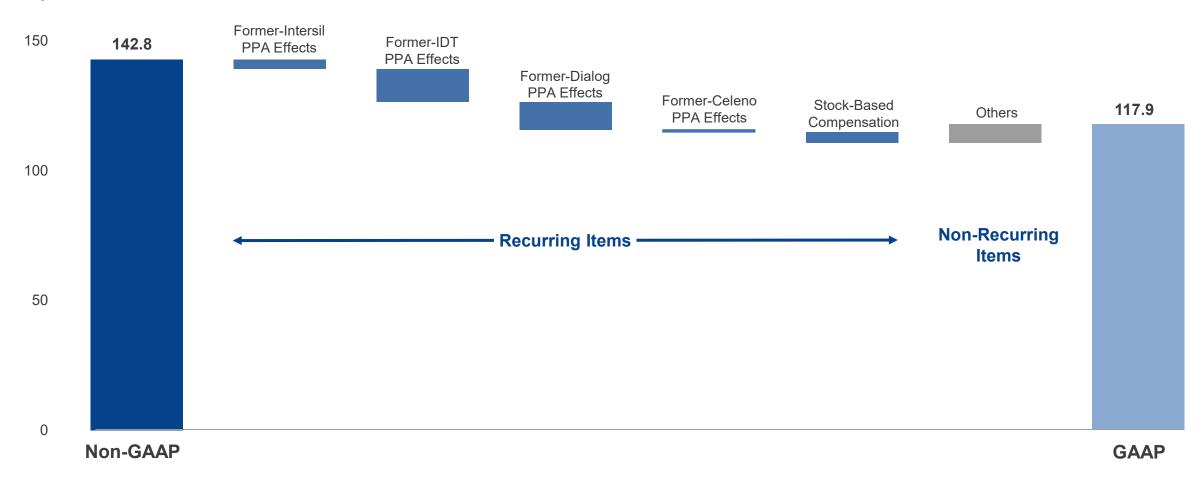
						Ε.					20	22	
(В у	en)		3Q (Ju	ıl-Sep)		Fl	lli-Year 20	21 (Jan-De	C)	3Q (Jul-Sep)			
			Operating Profit	Net Profit	EBITDA	Gross Profit	Operating Profit	Net Profit	EBITDA	Gross Profit	Operating Profit	Net Profit	EBITDA
	Non-GAAP (vs Revenue)	142.7 (55.2%)	83.9 (32.5%)	62.9 (24.3%)	103.6 (40.1%)	528.9 (53.2%)	296.6 (29.8%)	222.2 (22.3%)	375.4 (37.7%)	220.9 (57.0%)	142.8 (36.8%)	96.4 (24.9%)	163.4 (42.1%)
F	ecurring Items	-4.4	-24.3	-21.0	-7.4	-15.9	-95.6	-80.8	-28.5	-1.1	-32.1	-27.2	-4.7
	Former-Intersil PPA Effects	-0.1	-3.9	-3.0	-	-0.3	-15.6	-12.0	-	-0.1	-3.6	-2.7	-
	Former-IDT PPA Effects	-0.1	-10.3	-9.1	-	-0.5	-40.4	-34.2	-	-0.1	-12.7	-11.2	-
	Former-Dialog PPA Effects	-3.9	-6.6	-5.4	-3.9	-13.7	-24.7	-19.8	-13.6	-0.6	-10.7	-8.3	-0.5
	Former-Celeno PPA Effects	-	-	-	-	-	-	-	-	-	-0.9	-0.9	-
	Stock-Based Compensation	-0.3	-3.5	-3.5	-3.5	-1.4	-14.9	-14.9	-14.9	-0.4	-4.2	-4.2	-4.2
Ν	on-Recurring Items	-3.3	-8.1	-6.1	-8.0	-16.9	-27.1	-21.8	-27.0	0.2	7.2	5.5	7.2
	Naka Factory Fire Impact	-3.7	-3.7	-2.8	-3.7	-15.4	-15.5	-11.6	-15.5	-	-0.0	-0.0	-0.0
	Others	0.3	-4.4	-3.3	-4.3	-1.5	-11.6	-10.3	-11.5	0.2	7.2	5.5	7.2
	Non-GAAP Adjustments Total	-7.7	-32.4	-27.1	-15.4	-32.7	-122.8	-102.7	-55.5	-0.9	-24.9	-21.7	2.6
	GAAP (vs Revenue)	135.0 (52.3%)	51.5 (19.9%)	35.9 (13.9%)	88.2 (34.1%)	496.1 (49.9%)	173.8 (17.5%)	119.5 (12.0%)	319.9 (32.2%)	220.0 (56.8%)	117.9 (30.5%)	74.7 (19.3%)	165.9 (42.9%)

\*1: From 3Q 2021 onwards, Non-GAAP adjustments have been also applied to the revenue following the implementation of PPA



### **3Q 2022 CONSOLIDATED OPERATING PROFIT** BRIDGE FROM NON-GAAP TO GAAP

(B yen)





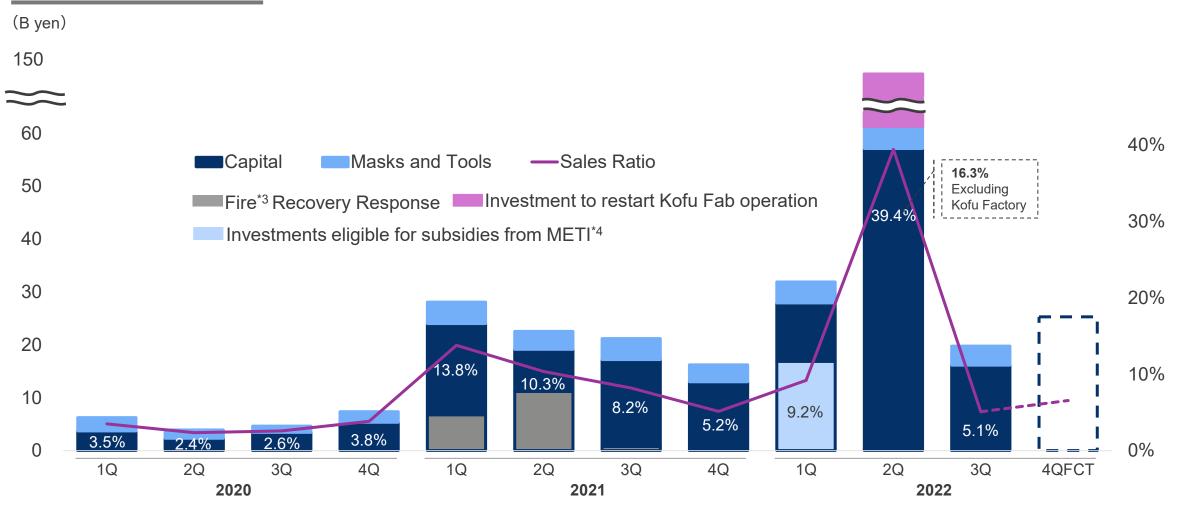
### **3Q 2022 FINANCIAL SNAPSHOT** GAAP

(D)	20	21	2022								
(B yen)	3Q (Jul-Sep)	9 months (Jan-Sep)	2Q (Apr-Jun)	3Q (Jul-Sep)	YoY	QoQ	9 months (Jan-Sep)	ΥοΥ			
Revenue <sup>*1</sup>	258.3	679.9	376.6	387.1	+49.9%	+2.8%	1,110.0	+63.3%			
Gross Margin	52.3%	49.7%	57.9%	56.8%	+4.6pts	-1.0pt	57.3%	+7.6pts			
Operating Profit (Margin)	51.5 (19.9%)	117.1 (17.2%)	110.2 (29.3%)	117.9 (30.5%)	+66.5 (+10.5pts)	+7.8 (+1.2pts)	327.9 (29.5%)	+210.8 (+12.3pts)			
Profit Attributable to Owners of Parent	35.9	73.6	50.6	74.7	+38.9	+24.2	185.2	+111.6			
EBITDA*2	88.2	219.6	156.1	165.9	+77.7	+9.8	465.8	+246.3			
1 US\$=	110 yen	108 yen	124 yen	135 yen	25 yen depreciation	11 yen depreciation	125 yen	17 yen depreciation			
1 Euro=	131 yen	129 yen	134 yen	139 yen	8 yen depreciation	5 yen depreciation	135 yen	5 yen depreciation			

\*1: Non-GAAP adjustments have been also applied to the revenue following the implementation of PPA. The revenue figures in this page are based on IFRS.

\*2: Operating profit + Depreciation and amortization

## **CAPITAL EXPENDITURES**<sup>\*1\*2</sup>



\*1: The figures represent the investment decision basis tangible and intangible assets and do not match the sum listed in the cash flow statement. However, the investment amount for former Dialog and Celeno is based on equipment delivery \*2: Total amount of the Group's capital investment, including investments made by former IDT from 2Q 2019, by former Dialog from 3Q 2021 and by former Celeno from 1Q 2022 \*3: The fire which occurred at a Renesas consolidated subsidiary on March 19, 2021 \*4: METI: Ministry of Economy, Trade and Industry



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#### (FORWARD-LOOKING STATEMENTS)

The statements in this presentation with respect to the plans, strategies and forecasts of Renesas Electronics and its consolidated subsidiaries (collectively "we") are forward-looking statements involving risks and uncertainties. Such forward looking statements do not represent any guarantee by management of future performance. In many cases, but not all, we use such words as "aim," "anticipate," "believe," "continue," "endeavor," "estimate," "expect," "initiative," "intend," "may," "plan," "potential," "probability," "project," "risk," "seek," "should," "strive," "target," "will" and similar expressions to identify forward looking statements. You can also identify forward-looking statements by discussions of strategy, plans or intentions. These statements discuss future expectations, identify strategies, contain projections of our results of operations or financial condition, or state other forward-looking information based on our current expectations, assumptions, estimates and projections about our business and industry, our future business strategies and the environment in which we will operate in the future. Known and unknown risks, uncertainties and other factors could cause our actual results, performance or achievements to differ materially from those contained or implied in any forward-looking statement, including, but not limited to: general economic conditions in our markets, which are primarily Japan, North America, Asia and Europe; demand for, and competitive pricing pressure on, our products and services in the marketplace; our ability to continue to win acceptance of its products and services in these highly competitive markets; and movements in currency exchange rates, particularly the rate between the yen and the U.S. dollar. Among other factors, a worsening of the world economy, a worsening of financial conditions in the world markets, and a deterioration in the domestic and overseas stock markets, would cause actual results to differ from the projected results forecast.

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