

# FY13/3 Financial Results

Renesas Electronics Corporation

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Tetsuya Tsurumaru, President

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### **Executive Summary**

#### I. FY13/3 Financial Results

- FY13/3 full-year semiconductor sales were 724.7 B yen, a decrease by 7.8% YoY, mainly due to the continued downturn of the global market.
- Operating loss was recorded in FY13/3 mainly due to a sales decrease despite implementation of cost reduction measures such as streamlining of R&D and SG&A expense.
- Turned into an operating profit in Q4 FY13/3 despite a sales decrease of 3.3 B yen QoQ. Also turned into an operating profit on semi annual basis in 2nd half FY13/3.

#### **II. Progress of Structural Reforms**

- On March28, we determined further rationalization initiatives, including optimization of the personnel structure with the aim of implementing growth strategy, after consultation with the labor union.
- Production structural reforms have been proceeding in line with the original plan, as evidenced by the conclusion of a definitive agreement on March 19 to transfer our 3 back-end facilities.



# I. FY13/3 Financial Results

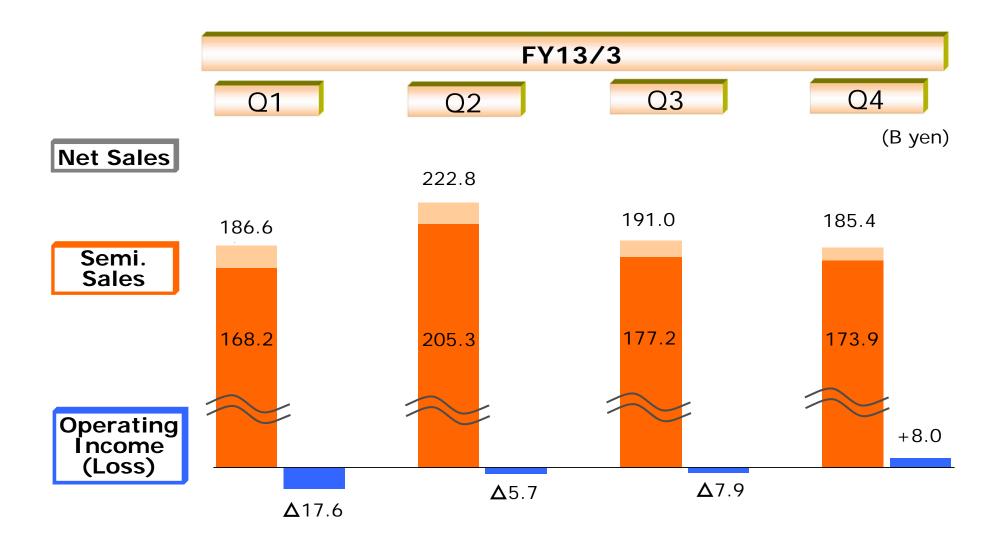


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## FY13/3 Financial Snapshot

	FY13/3						
(B yen)	Q4	ΩοΩ		2 <sup>nd</sup> half	Difference from previous forecasts	Full-year	YoY
Net Sales	185.4	-5.6		376.4	+15.8	785.8	-97.3
Semiconductor Sales	173.9	-3.3		351.1	+13.7	724.7	-61.4
Operating Income (Loss)	8.0	+16.0		0.1	+2.8	-23.2	+33.5
Ordinary Income (Loss)	8.7	+19.8		-2.4	+7.1	-26.9	+34.4
Net Income (Loss)	-5.9	+40.8		-52.5	+8.4	-167.6	-105.0
1US\$ <b>=</b>	89yen	10yen weak		84yen	<b>1</b> yen weak	82yen	3yen weak
1Euro=	118yen	15yen weak		110yen	<b>1</b> yen weak	106yen	3yen strong

### FY13/3 Quarterly Financial Results

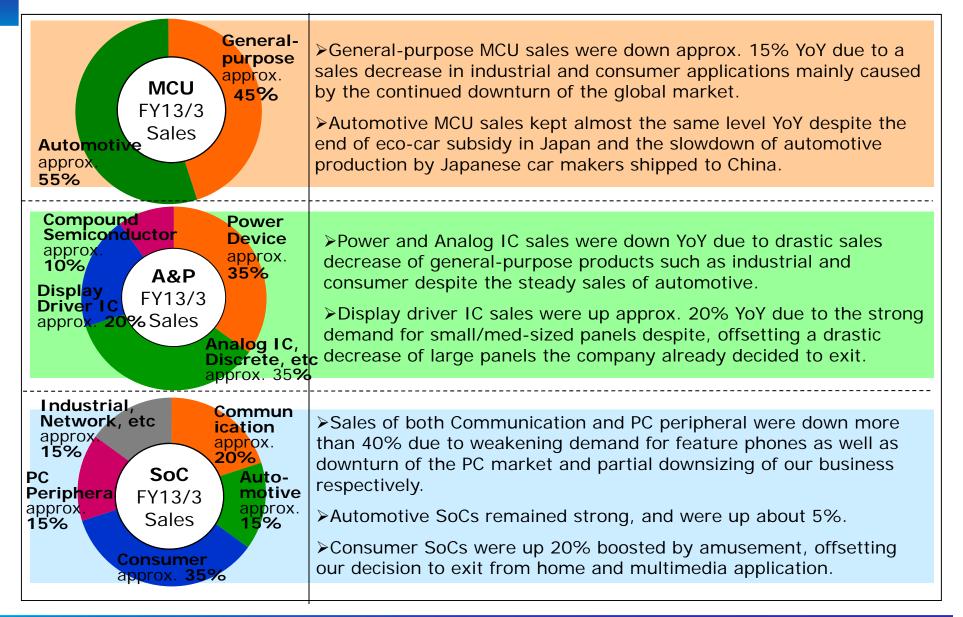




# FY13/3 Semiconductor Sales by Business (1)

	FY13/3					
(B yen)	Q4	QoQ (%)		Full Year	YoY (%)	
Semiconductor Sales (Total)	173.9	-1.8%		724.7	-7.8%	
MCU	77.6	+9.0%		305.2	-9.3%	
Analog & Power	54.6	-5.5%		235.2	-3.5%	
SoC	39.1	-13.4%		173.5	-13.7%	
Other Semiconductors	2.7			10.8		

## FY13/3 Semiconductor Sales by Business (2)



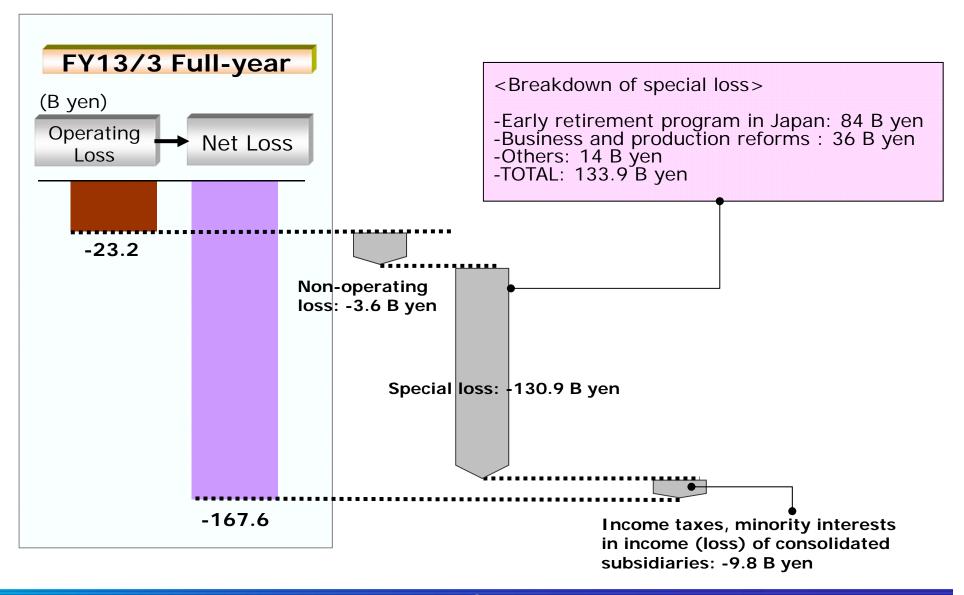


## Q4 FY13/3 Operating Income (Loss) QoQ

FY13/3 FY13/3 **Q4 Q3** Expense reduction +8.0(R&D, SG&A\*1) (B yen) +2.6 Cost reduction (Fixed manufacturing cost) +12.3Lower profit from sales decrease (excluding currency impact) Influence of -7.9 exchange rate -5.2 +6.3 \*SG&A: Selling, general and administrative expenses



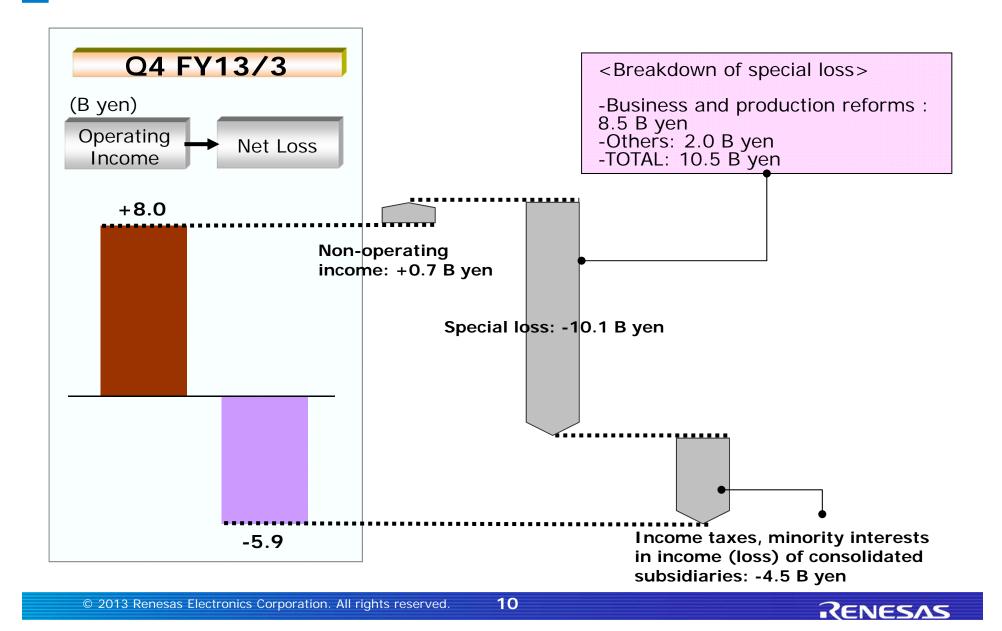
# FY13/3 Net Income (Loss)





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# Q4 FY13/3 Net Income (Loss)



### FY13/3 Balance Sheets

(B yen)	As of Apr. 1, 2012	As of Dec. 31, 2012	As of Mar. 31, 2013
Total Assets	858.2	716.7	669.1
Cash and Cash Equivalents	131.9	95.1	77.7
Inventories	151.8	149.3	151.3
Liabilities	631.7	643.3	591.2
Interest-Bearing Debt	258.3	316.2	306.4
Shareholders' Equity	243.4	81.7	75.8
Net Assets	226.5	73.4	77.9
D/E Ratio (Gross)	1.19	5.00	4.59
D/E Ratio (Net)	0.58	3.50	3.43
Equity Ratio	25.4%	8.8%	10.0%

Note)

1. "Cash and Cash Equivalents": Sum of cash and deposits, and short-term investment securities minus the Time deposits with maturities of more than three months

2. "Interest-bearing debt": Short-term borrowings, Current portion of long-term borrowings, Lease obligations, Long-term borrowings

3. "Equity": Shareholders' equity, Other Comprehensive Income

4. "D/E ratio (gross)": Interest-bearing debt / Equity



#### FY13/3 Cash Flows

	FY13/3						
(B yen)	Q1	Q2	Q3	Q4	Full-year		
Cash Flows from Operating Activities	-18.1	4.6	-47.5	6.9	-54.1		
Cash Flows from Investing Activities	-10.7	-9.8	-6.1	-16.6	-43.2		
Free Cash Flows	-28.7	-5.2	-53.6	-9.7	-97.3		

#### **II. Progress of Structural Reforms**

# 1. Measures regarding Company Organization and Human Resources

Purpose

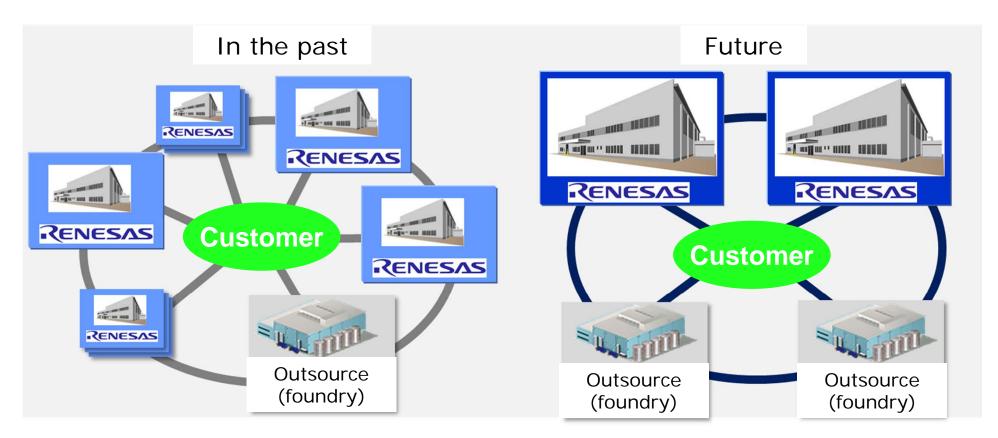
- Speed up decision-making and achieve increased adequacy and efficiency in business operations
- Restructure company organization including design, development, production, and sales in accordance with our growth strategy
- ✓ Improve profitability by correction of cost structure

- $\checkmark\,$  Reduce the number of Business Units from 7 to 4  $\,$
- ✓ Reduce the number of Senior Vice Presidents from 16 to 8
- $\checkmark~$  Optimize personnel structure employees age 40 or over





# 2. Measures regarding Production Reforms:(1) Stable Supply



Continue stable supply by enhancement of fab-network



# Measures regarding Production Reforms: Progress of Production Realignment

	Direction	Current Sites/Lines	Sites/Lines after Production Structural Reforms
Front- end	<ul> <li>✓ Enlarge and miniaturize wafers</li> <li>✓ Outsource leading-edge products</li> <li>✓ Continue in-house production of specialized products</li> </ul>	9 Sites 14 Lines	7 Sites 9 Lines
Back- end	<ul> <li>✓ Accelerate to shift production overseas</li> <li>✓ Expand use of subcontractors inside/outside Japan</li> </ul>	8 Sites => 5 Sites (June, 2013)	2 Sites

Transfer Completed on January 1, 2013

✓ Transferred Renesas High Components <sup>\*1</sup>(Aomori Factory) to AOI ELECTRONICS<sup>\*2</sup>

- Definitive agreement executed to transfer 3 back-end facilities on March 19, 2013
- Hakodate Factory of Renesas Northern Japan Semiconductor<sup>\*3</sup>, Fukui Factory of Renesas Kansai Semiconductor<sup>\*4</sup>, and Kumamoto Factory of Renesas Kyushu Semiconductor<sup>\*5</sup> to J-Devices<sup>\*6</sup> in early June, 2013

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\*4: Fukui Factory, Renesas Kansai Semiconductor Co., Ltd. (Sakai, Fukui)
 \*5: Kumamoto Factory, Renesas Kyushu Semiconductor Corp. (Ozu, Kumamoto)
 \*6: J-Devices Corporation (Usuki, Oita)



#### FY14/3 Forecasts

- We do not present the consolidated forecast for FY14/3 at this point since we are awaiting the capital injection by Innovation Network Corporation of Japan and 8 companies, which was approved at the extraordinary shareholders' meeting held on February 22, 2013, and are developing the forecast along with the mid-term vision.
- We will announce it in a timely fashion following the completion of the capital injection and the development of the forecast.





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